



## FIRST PACIFIC COMPANY LIMITED

第一太平洋有限公司

*(Incorporated with limited liability under the laws of Bermuda)*

# Press Release

**Monday, 30 March 2026**

### **Indofood's full year financial results for the year ended 31 December 2025**

The attached press release was released today in Jakarta by PT Indofood Sukses Makmur Tbk ("Indofood", IDX: INDF), in which First Pacific Group holds an economic interest of approximately 50.1%.

Indofood is a leading Total Food Solutions company with operations in all stages of food manufacturing, from the production of raw materials and their processing, to consumer products and their distribution to the market. It is based and listed in Indonesia while its Consumer Branded Products subsidiary PT Indofood CBP Sukses Makmur Tbk and Agribusiness subsidiaries PT Salim Ivomas Pratama Tbk and PT Perusahaan Perkebunan London Sumatra Indonesia Tbk are also listed in Indonesia. Another subsidiary, Indofood Agri Resources Ltd., is listed in Singapore.

Indofood capitalizes on economies of scale and a resilient business model, manufactures and distributes a wide range of food and beverage products from its four complementary Strategic Business groups: Consumer Branded Products (noodles, dairy, snack foods, food seasonings, nutrition & special foods, and beverages), Bogasari (wheat flour and pasta), Agribusiness (seed breeding, oil palm cultivation and milling, branded cooking oils, margarine and shortening, and the cultivation and processing of sugar cane, rubber, and other crops), and Distribution.

Indofood is one of the world's largest manufacturers by volume of wheat-based instant noodles, one of the largest plantation companies by area and the largest flour miller in Indonesia. Indofood also has the most extensive distribution network in Indonesia.

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**INDOFOOD'S FULL YEAR FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2025**

- Consolidated net sales increased 7% to Rp123.49 trillion
- Income from operations increased 6% to Rp24.57 trillion
- Income for the year attributable to equity holders of the parent entity increased 24% to Rp10.68 trillion

**Jakarta, 30 March 2026** – PT Indofood Sukses Makmur Tbk (“Indofood” or the “Company”) today announced its full year financial results for the year ended 31 December 2025. The Company posted 7% growth in consolidated net sales to Rp123.49 trillion from Rp115.79 trillion last year.

Income from operations increased 6% to Rp24.57 trillion from Rp23.09 trillion, with operating margin remaining stable at 19.9%. Income for the year attributable to equity holders of the parent entity increased 24% to Rp10.68 trillion from Rp8.64 trillion in the previous year. Core profit, which reflects the underlying operating performance of the Company, increased 1% to Rp11.39 trillion from Rp11.34 trillion.

Anthoni Salim, the President Director and Chief Executive Officer of Indofood, said: “Despite a challenging macroeconomic environment, Indofood remained well-positioned with growth in both revenue and profitability by leveraging its vertically integrated business model. Moving forward, we will continue to focus on sustainable growth, balancing market share and profitability, while maintaining a healthy balance sheet.”

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### **About PT Indofood Sukses Makmur Tbk**

Indofood is a Total Food Solutions company with operations in all stages of food manufacturing, from the production of raw materials and their processing, to consumer products in the market. It is renowned as a well-established company and a leading player in many business categories in which it operates. In its business operations, Indofood capitalizes on economies of scale and a resilient business model with four complementary Strategic Business Groups ("Group"), namely:

- **Consumer Branded Products ("CBP")**  
Supported by the strength of its product brands, the Group produces a diverse range of consumer branded products including noodles, dairy, snack foods, food seasonings, nutritional and specialty foods, and beverages.
- **Bogasari**  
Bogasari Group is primarily a producer of wheat flour as well as pasta, with business operations supported by its own shipping and packaging units.
- **Agribusiness**  
Agribusiness Group's principal activities range from research and development, seed breeding, oil palm cultivation and milling, to the production and marketing of branded cooking oils, margarine and shortening. The Group also cultivates and processes sugar cane, rubber and other crops.
- **Distribution**  
With the most extensive distribution network in Indonesia, Distribution Group distributes the majority of the consumer products manufactured by Indofood and its subsidiaries, as well as by third parties, to the market.

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**PT INDOFOOD SUKSES MAKMUR TBK  
DAN ENTITAS ANAKNYA  
LAPORAN POSISI KEUANGAN  
KONSOLIDASIAN  
Tanggal 31 Desember 2025  
(Disajikan dalam Jutaan Rupiah,  
Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK  
AND ITS SUBSIDIARIES  
CONSOLIDATED STATEMENT OF  
FINANCIAL POSITION  
As of December 31, 2025  
(Expressed in Millions of Rupiah,  
Unless Otherwise Stated)**

ASET	Catatan/ Notes	31 Desember 2025/ December 31, 2025	31 Desember 2024/ December 31, 2024	ASSETS
<b>ASET LANCAR</b>				<b>CURRENT ASSETS</b>
Kas dan setara kas	4,33,34,37	47.470.705	38.710.056	Cash and cash equivalents
Investasi jangka pendek	5,33,34	9.837.466	9.514.928	Short-term investments
Piutang Usaha	33,34,37 6			Accounts receivable
Pihak ketiga - neto		9.066.381	7.989.147	Trade
Pihak berelasi	31	1.525.052	1.294.396	Third parties - net
Bukan usaha				Related parties
Pihak ketiga		421.336	307.601	Non-trade
Pihak berelasi	31	426.714	426.153	Third parties
Persediaan - neto	7	18.691.652	17.953.901	Related parties
Aset biologis	10	1.034.743	1.132.115	Inventories - net
Uang muka dan jaminan	8	1.424.124	1.693.448	Biological assets
Pajak dibayar di muka	18	461.370	646.969	Advances and deposits
Biaya dibayar di muka dan aset lancar lainnya		31.713	96.762	Prepaid taxes
<b>Total Aset Lancar</b>		<b>90.391.256</b>	<b>79.765.476</b>	Prepaid expenses and other current assets
				<b>Total Current Assets</b>
<b>ASET TIDAK LANCAR</b>				<b>NON-CURRENT ASSETS</b>
Tagihan pajak penghasilan	18	146.901	97.309	Claims for tax refund
Piutang plasma - neto	32,34,35	565.793	655.524	Plasma receivables - net
Aset pajak tangguhan - neto	18	701.227	726.246	Deferred tax assets - net
Investasi jangka panjang	9,34,36	9.106.803	7.494.144	Long-term investments
Aset hak guna - neto	11	1.371.535	953.059	Right of use assets - net
Aset tetap - neto	12,31	49.793.977	47.813.979	Fixed assets - net
Biaya ditangguhkan - neto		872.472	864.115	Deferred charges - net
Goodwill	13	56.352.086	56.352.086	Goodwill
Aset tak berwujud - neto	13	1.179.602	1.312.840	Intangible assets - net
Biaya dibayar di muka jangka panjang		15.529	15.399	Long-term prepayments
Aset tidak lancar lainnya	10,14, 31,32,34	7.484.584	5.663.136	Other non-current assets
<b>Total Aset Tidak Lancar</b>		<b>127.590.509</b>	<b>121.947.837</b>	<b>Total Non-current Assets</b>
<b>TOTAL ASET</b>	36	<b>217.981.765</b>	<b>201.713.313</b>	<b>TOTAL ASSETS</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements taken as a whole.

**PT INDOFOOD SUKSES MAKMUR TBK  
DAN ENTITAS ANAKNYA  
LAPORAN POSISI KEUANGAN  
KONSOLIDASIAN (lanjutan)  
Tanggal 31 Desember 2025  
(Disajikan dalam Jutaan Rupiah,  
Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK  
AND ITS SUBSIDIARIES  
CONSOLIDATED STATEMENT OF  
FINANCIAL POSITION (continued)  
As of December 31, 2025  
(Expressed in Millions of Rupiah,  
Unless Otherwise Stated)**

	Catatan/ Notes	31 Desember 2025/ December 31, 2025	31 Desember 2024/ December 31, 2024	
<b>LIABILITAS DAN EKUITAS</b>				<b>LIABILITIES AND EQUITY</b>
<b>LIABILITAS</b>				<b>LIABILITIES</b>
<b>LIABILITAS JANGKA PENDEK</b>				<b>CURRENT LIABILITIES</b>
Utang bank jangka pendek, cerukan, dan utang <i>trust receipts</i>	15,33,34,37	21.302.945	20.951.159	Short-term bank loans, overdrafts, and trust receipts payable
Utang usaha	16,33,34,37			Trade payables
Pihak ketiga		6.213.305	5.649.272	Third parties
Pihak berelasi	31	185.971	152.304	Related parties
Utang lain-lain - Pihak ketiga	33,34,37	1.625.761	1.610.555	Other payables - Third parties
Beban akrual	17,33,34	5.057.112	4.315.069	Accrued expenses
Liabilitas imbalan kerja karyawan	17	1.776.631	1.820.001	Liabilities for employee benefits
Utang pajak	18	1.968.402	1.894.232	Taxes payable
Liabilitas sewa	11	248.213	79.787	Lease liabilities
Utang jangka panjang yang jatuh tempo dalam waktu satu tahun	19,33,34			Current maturities of long-term debts
Utang bank	37	4.021.304	621.682	Bank loans
<b>Total Liabilitas Jangka Pendek</b>		<b>42.399.644</b>	<b>37.094.061</b>	<b>Total Current Liabilities</b>
<b>LIABILITAS JANGKA PANJANG</b>				<b>NON-CURRENT LIABILITIES</b>
Utang jangka panjang - setelah dikurangi bagian yang jatuh tempo dalam waktu satu tahun	19,33,34			Long-term debts - net of current maturities
Utang bank	19	3.299.113	5.015.530	Bank loans
Utang obligasi	19	45.936.280	44.211.216	Bonds payable
Lainnya		8.753	8.753	Others
<b>Total utang jangka panjang</b>		<b>49.244.146</b>	<b>49.235.499</b>	<b>Total long-term debts</b>
Liabilitas sewa	11	141.909	137.277	Lease liabilities
Liabilitas pajak tangguhan - neto	18	962.773	996.881	Deferred tax liabilities - net
Utang kepada pihak-pihak berelasi	31,33,34	135.799	434.143	Due to related parties
Liabilitas imbalan kerja karyawan	20	4.742.791	4.724.321	Liabilities for employee benefits
Liabilitas estimasi atas biaya pembongkaran aset tetap	12	119.456	99.848	Estimated liabilities for assets dismantling costs
<b>Total Liabilitas Jangka Panjang</b>		<b>55.346.874</b>	<b>55.627.969</b>	<b>Total Non-current Liabilities</b>
<b>TOTAL LIABILITAS</b>	36	<b>97.746.518</b>	<b>92.722.030</b>	<b>TOTAL LIABILITIES</b>

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CONSOLIDATED STATEMENT OF  
FINANCIAL POSITION (continued)  
As of December 31, 2025  
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	Catatan/ Notes	31 Desember 2025/ December 31, 2025	31 Desember 2024/ December 31, 2024	
<b>LIABILITAS DAN EKUITAS (LANJUTAN)</b>				<b>LIABILITIES AND EQUITY (CONTINUED)</b>
<b>EKUITAS</b>				<b>EQUITY</b>
Modal saham - nilai nominal Rp100 (angka penuh) per saham				Capital stock - Rp100 (full amount) par value per share
Modal dasar - 30.000.000.000 saham				Authorized - 30,000,000,000 shares
Modal ditempatkan dan disetor penuh - 8.780.426.500 saham	21	878.043	878.043	Issued and fully paid - 8,780,426,500 shares
Tambahan modal disetor	22	283.732	283.732	Additional paid-in capital
Laba yang belum terealisasi dari aset keuangan		1.653.896	2.082.545	Unrealized gains on financial assets
Selisih atas perubahan ekuitas Entitas Anak dan dampak transaksi dengan kepentingan nonpengendali	1	7.211.470	7.290.835	Difference from changes in equity of Subsidiaries and effects of transactions with non- controlling interests
Selisih kurs atas penjabaran laporan keuangan		1.515.976	1.041.894	Exchange differences on translation of financial statements
Saldo laba				Retained earnings
Cadangan umum	23	145.000	140.000	Appropriated for general reserve
Belum ditentukan penggunaannya		61.459.220	53.396.455	Unappropriated
<b>Ekuitas yang Dapat Diatribusikan kepada Pemilik Entitas Induk</b>		<b>73.147.337</b>	<b>65.113.504</b>	<b>Equity Attributable to Equity Holders of the Parent Entity</b>
<b>Kepentingan Nonpengendali</b>	24	<b>47.087.910</b>	<b>43.877.779</b>	<b>Non-controlling Interests</b>
<b>TOTAL EKUITAS</b>		<b>120.235.247</b>	<b>108.991.283</b>	<b>TOTAL EQUITY</b>
<b>TOTAL LIABILITAS DAN EKUITAS</b>		<b>217.981.765</b>	<b>201.713.313</b>	<b>TOTAL LIABILITIES AND EQUITY</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

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**PT INDOFOOD SUKSES MAKMUR TBK  
DAN ENTITAS ANAKNYA  
LAPORAN LABA RUGI DAN PENGHASILAN  
KOMPREHENSIF LAIN KONSOLIDASIAN  
Untuk Tahun yang Berakhir pada Tanggal  
31 Desember 2025  
(Disajikan dalam Jutaan Rupiah,  
Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK  
AND ITS SUBSIDIARIES  
CONSOLIDATED STATEMENT OF PROFIT OR  
LOSS AND OTHER COMPREHENSIVE INCOME  
For the Year Ended  
December 31, 2025  
(Expressed in Millions of Rupiah,  
Unless Otherwise Stated)**

	Catatan/ Notes	Tahun yang Berakhir pada Tanggal 31 Desember/ Year Ended December 31,		
		2025	2024	
<b>PENJUALAN NETO</b>	26,31,32, 36 12,27, 31,32	123.493.214	115.786.525	<b>NET SALES</b>
<b>BEBAN POKOK PENJUALAN</b>		82.300.859	75.649.996	<b>COST OF GOODS SOLD</b>
<b>LABA BRUTO</b>		<b>41.192.355</b>	<b>40.136.529</b>	<b>GROSS PROFIT</b>
Beban penjualan dan distribusi	12,28, 31	(12.591.578)	(12.258.278)	<i>Selling and distribution expenses</i>
Beban umum dan administrasi	12,28, 31	(5.244.754)	(5.048.503)	<i>General and administrative expenses</i>
Laba (rugi) dari nilai wajar asset biologis		(135.498)	317.747	<i>Gain (loss) from fair value of biological assets</i>
Penghasilan operasi lain	28,31,32	1.993.298	1.187.010	<i>Other operating income</i>
Beban operasi lain	28,31	(644.686)	(1.246.321)	<i>Other operating expenses</i>
<b>LABA USAHA</b>	36	<b>24.569.137</b>	<b>23.088.184</b>	<b>INCOME FROM OPERATIONS</b>
Penghasilan keuangan	29,36	1.662.967	1.773.991	<i>Finance income</i>
Beban keuangan	30,36	(5.973.876)	(6.192.226)	<i>Finance expenses</i>
Pajak final atas penghasilan bunga	36	(247.908)	(268.559)	<i>Final tax on interest income</i>
Bagian atas laba (rugi) neto entitas asosiasi dan ventura bersama	9,36	27.375	(1.361.608)	<i>Share in net gains (losses) of associates and joint ventures</i>
<b>LABA SEBELUM BEBAN PAJAK PENGHASILAN</b>	18,36	<b>20.037.695</b>	<b>17.039.782</b>	<b>INCOME BEFORE INCOME TAX EXPENSE</b>
Beban pajak penghasilan	18,36	(4.481.314)	(3.962.286)	<i>Income tax expense</i>
<b>LABA TAHUN BERJALAN</b>	36	<b>15.556.381</b>	<b>13.077.496</b>	<b>INCOME FOR THE YEAR</b>
<b>Penghasilan (rugi) komprehensif lain</b>				<b>Other comprehensive income (losses)</b>
Pos yang tidak akan direklasifikasi ke laba rugi setelah pajak:				<i>Items that will not be reclassified to profit or loss, net of tax:</i>
Laba (rugi) pengukuran kembali atas liabilitas imbalan kerja karyawan	20	(169.239)	130.729	<i>Re-measurement gains (losses) of employees' benefit liabilities</i>
Pos yang dapat direklasifikasi ke laba rugi:				<i>Items that may be reclassified to profit or loss:</i>
Rugi yang belum terealisasi dari aset keuangan		(752.075)	(816.265)	<i>Unrealized losses on financial assets</i>
Selisih kurs atas penjabaran laporan keuangan		721.898	369.877	<i>Exchange differences on translation of financial statements</i>
Bagian laba (rugi) komprehensif lain dari entitas asosiasi dan ventura bersama		238.946	(215.730)	<i>Share of other comprehensive gains (losses) of associates and joint ventures</i>
<b>Laba (rugi) komprehensif lain tahun berjalan</b>		<b>39.530</b>	<b>(531.389)</b>	<b>Other comprehensive gains (losses) for the year</b>
<b>TOTAL LABA KOMPREHENSIF TAHUN BERJALAN</b>		<b>15.595.911</b>	<b>12.546.107</b>	<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

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**PT INDOFOOD SUKSES MAKMUR TBK  
DAN ENTITAS ANAKNYA  
LAPORAN LABA RUGI DAN PENGHASILAN  
KOMPREHENSIF LAIN  
KONSOLIDASIAN (lanjutan)  
Untuk Tahun yang Berakhir pada Tanggal  
31 Desember 2025  
(Disajikan dalam Jutaan Rupiah,  
Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK  
AND ITS SUBSIDIARIES  
CONSOLIDATED STATEMENT OF PROFIT OR  
LOSS AND OTHER COMPREHENSIVE  
INCOME (continued)  
For the Year Ended  
December 31, 2025  
(Expressed in Millions of Rupiah,  
Unless Otherwise Stated)**

	Catatan/ Notes	Tahun yang Berakhir pada Tanggal 31 Desember/ Year Ended December 31,		
		2025	2024	
<b>Laba tahun berjalan yang dapat diatribusikan kepada:</b>				<b>Income for the year attributable to:</b>
Pemilik entitas induk	25	10.684.653	8.641.612	Equity holders of the parent entity
Kepentingan nonpengendali		4.871.728	4.435.884	Non-controlling interests
<b>Total</b>		<b>15.556.381</b>	<b>13.077.496</b>	<b>Total</b>
<b>Total laba komprehensif tahun berjalan yang dapat diatribusikan kepada:</b>				<b>Total comprehensive income for the year attributable to:</b>
Pemilik entitas induk		10.374.669	8.164.234	Equity holders of the parent entity
Kepentingan nonpengendali		5.221.242	4.381.873	Non-controlling interests
<b>Total</b>		<b>15.595.911</b>	<b>12.546.107</b>	<b>Total</b>
<b>LABA PER SAHAM DASAR YANG DAPAT DIATRIBUSIKAN KEPADA PEMILIK ENTITAS INDUK (angka penuh)</b>	25	<b>1.217</b>	<b>984</b>	<b>BASIC EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT ENTITY (full amount)</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

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**PT INDOFOOD SUKSES MAKMUR TBK DAN ENTITAS ANAKNYA**  
**LAPORAN PERUBAHAN EKUITAS KONSOLIDASIAN**  
**Untuk Tahun yang Berakhir pada Tanggal 31 Desember 2025**  
**(Disajikan dalam Jutaan Rupiah, Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK AND ITS SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**For the Year Ended December 31, 2025**  
**(Expressed in Millions of Rupiah, Unless Otherwise Stated)**

**Ekuitas yang Dapat Diatribusikan kepada Pemilik Entitas Induk/Equity Attributable to Equity Holders of the Parent Entity**

Catatan/ Notes	Modal Ditempatkan dan Disetor Penuh/ Issued and Fully Paid Capital	Tambahkan Modal Disetor/ Additional Paid-in Capital	Laba yang Belum Terealisasi dari Aset Keuangan/ Unrealized Gains on Financial Assets	Selisih atas Perubahan Ekuitas Entitas Anak dan Dampak Transaksi dengan Kepentingan Nonpengendali/ Difference from Changes in Equity of Subsidiaries and Effects of Transactions with Non-controlling Interests	Selisih Kurs atas Penjabaran Laporan Keuangan/ Exchange Differences on Translation of Financial Statements	Saldo Laba/Retained Earnings		Sub-total	Kepentingan Nonpengendali/ Non-controlling Interests	Total Ekuitas/ Total Equity	
						Cadangan Umum/ Appropriated for General Reserve	Belum Ditetapkan Penggunaannya/ Unappropriated				
<b>Saldo 31 Desember 2023</b>	<b>878.043</b>	<b>283.732</b>	<b>2.540.342</b>	<b>7.493.269</b>	<b>833.544</b>	<b>135.000</b>	<b>47.029.083</b>	<b>59.193.013</b>	<b>41.271.878</b>	<b>100.464.891</b>	<b>Balance, December 31, 2023</b>
Rugi yang belum terealisasi dari aset keuangan	-	-	(457.797)	(291.597)	-	-	-	(749.394)	(66.871)	(816.265)	Unrealized losses on financial assets
Selisih kurs atas penjabaran laporan keuangan	-	-	-	-	327.957	-	-	327.957	41.920	369.877	Exchange differences on translation of financial statements
Kontribusi modal dari kepentingan nonpengendali	-	-	-	-	-	-	-	-	377.331	377.331	Capital contribution from non-controlling interests
Akuisisi dari kepentingan nonpengendali	1	-	-	100.631	-	-	-	100.631	(139.006)	(38.375)	Acquisition from non-controlling interests
Laba pengukuran kembali atas liabilitas imbalan kerja karyawan	-	-	-	-	-	-	75.134	75.134	55.595	130.729	Re-measurement gains of employees' benefit liabilities
Dividen kas	23	-	-	-	-	-	(2.344.374)	(2.344.374)	(2.014.297)	(4.358.671)	Cash dividends
Pencadangan saldo laba sebagai cadangan umum	23	-	-	-	-	5.000	(5.000)	-	-	-	Appropriation for general reserve
Bagian rugi komprehensif lain dari entitas asosiasi dan ventura bersama	-	-	-	(11.468)	(119.607)	-	-	(131.075)	(84.655)	(215.730)	Share of other comprehensive loss of associates and joint ventures
Laba tahun berjalan	-	-	-	-	-	-	8.641.612	8.641.612	4.435.884	13.077.496	Income for the year
<b>Saldo 31 Desember 2024</b>	<b>878.043</b>	<b>283.732</b>	<b>2.082.545</b>	<b>7.290.835</b>	<b>1.041.894</b>	<b>140.000</b>	<b>53.396.455</b>	<b>65.113.504</b>	<b>43.877.779</b>	<b>108.991.283</b>	<b>Balance, December 31, 2024</b>
Rugi yang belum terealisasi dari aset keuangan	-	-	(428.649)	(255.267)	-	-	-	(683.916)	(68.159)	(752.075)	Unrealized loss on financial assets
Selisih kurs atas penjabaran laporan keuangan	-	-	-	-	382.242	-	-	382.242	339.656	721.898	Exchange differences on translation of financial statements
Kontribusi modal dari kepentingan nonpengendali	-	-	-	-	-	-	-	-	420.191	420.191	Capital contribution from non-controlling interests
Akuisisi dari kepentingan nonpengendali	1	-	-	117.684	-	-	-	117.684	(266.764)	(149.080)	Acquisition from non-controlling interests
Laba pengukuran kembali atas liabilitas imbalan kerja karyawan	-	-	-	-	-	-	(158.368)	(158.368)	(10.871)	(169.239)	Re-measurement gain of employees' benefit liabilities
Dividen kas	23	-	-	-	-	-	(2.458.520)	(2.458.520)	(2.164.538)	(4.623.058)	Cash dividends
Pencadangan saldo laba sebagai cadangan umum	23	-	-	-	-	5.000	(5.000)	-	-	-	Appropriation for general reserve
Bagian laba komprehensif lain dari entitas asosiasi dan ventura bersama	-	-	-	58.218	91.840	-	-	150.058	88.888	238.946	Share of other comprehensive gain of associates and joint ventures
Laba tahun berjalan	-	-	-	-	-	-	10.684.653	10.684.653	4.871.728	15.556.381	Income for the year
<b>Saldo 31 Desember 2025</b>	<b>878.043</b>	<b>283.732</b>	<b>1.653.896</b>	<b>7.211.470</b>	<b>1.515.976</b>	<b>145.000</b>	<b>61.459.220</b>	<b>73.147.337</b>	<b>47.087.910</b>	<b>120.235.247</b>	<b>Balance, December 31, 2025</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements taken as a whole.

**PT INDOFOOD SUKSES MAKMUR TBK  
DAN ENTITAS ANAKNYA  
LAPORAN ARUS KAS KONSOLIDASIAN  
Untuk Tahun yang Berakhir  
pada Tanggal 31 Desember 2025  
(Disajikan dalam Jutaan Rupiah,  
Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK  
AND ITS SUBSIDIARIES  
CONSOLIDATED STATEMENT OF  
CASH FLOWS  
For the Year Ended December 31, 2025  
(Expressed in Millions of Rupiah,  
Unless Otherwise Stated)**

	Catatan/ Notes	Tahun yang Berakhir pada Tanggal 31 Desember/ Year Ended December 31,		
		2025	2024	
<b>ARUS KAS DARI AKTIVITAS OPERASI</b>				<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>
Penerimaan kas dari pelanggan		122.602.872	115.014.921	Cash received from customers
Pembayaran kas kepada pemasok		(60.170.820)	(58.059.224)	Cash paid to suppliers
Pembayaran untuk beban produksi dan operasi		(22.420.901)	(22.001.700)	Payments for production and operating expenses
Pembayaran kepada karyawan		(10.978.904)	(10.404.798)	Payments to employees
Kas yang diperoleh dari operasi		29.032.247	24.549.199	Cash generated from operations
Penerimaan penghasilan bunga		1.643.976	1.753.911	Receipts of interest income
Pembayaran pajak - neto		(5.019.163)	(5.172.128)	Payments of taxes - net
Pembayaran beban keuangan		(4.116.036)	(3.840.151)	Payments of finance expense
Penerimaan (pembayaran) lainnya - neto		(2.000.295)	217.125	Other receipts (payments) - net
<b>Kas Neto yang Diperoleh dari Aktivitas Operasi</b>		<b>19.540.729</b>	<b>17.507.956</b>	<b>Net Cash Provided by Operating Activities</b>
<b>ARUS KAS DARI AKTIVITAS INVESTASI</b>				<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>
Penerimaan dari penjualan aset tetap	12	39.018	157.873	Proceeds from sale of fixed assets
Akuisisi Entitas Anak dari kepentingan nonpengendali		(149.079)	(38.376)	Acquisition of a Subsidiary from non-controlling interests
Penambahan aset biologis		(306.346)	(272.326)	Additions to biological assets
Penambahan investasi jangka pendek		(322.537)	(1.401.539)	Additions to short-term investments
Penambahan penyertaan di ventura bersama		-	(23.500)	Additional investment in joint ventures
Penambahan investasi jangka panjang		(2.000.000)	-	Additions to long-term investments
Penambahan aset tetap, tanaman perkebunan dan pembayaran uang muka aset tetap		(5.295.206)	(5.417.096)	Additions to fixed assets, plantations and payments of advances for fixed assets
<b>Kas Neto yang Digunakan untuk Aktivitas Investasi</b>		<b>(8.034.150)</b>	<b>(6.994.964)</b>	<b>Net Cash Used in Investing Activities</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

The accompanying notes to the consolidated financial statements form an integral part of these consolidated financial statements taken as a whole.

**PT INDOFOOD SUKSES MAKMUR TBK  
DAN ENTITAS ANAKNYA  
LAPORAN ARUS KAS KONSOLIDASIAN (lanjutan)  
Untuk Tahun yang Berakhir  
pada Tanggal 31 Desember 2025  
(Disajikan dalam Jutaan Rupiah,  
Kecuali Dinyatakan Lain)**

**PT INDOFOOD SUKSES MAKMUR TBK  
AND ITS SUBSIDIARIES  
CONSOLIDATED STATEMENT OF  
CASH FLOWS (continued)  
For the Year Ended December 31, 2025  
(Expressed in Millions of Rupiah,  
Unless Otherwise Stated)**

	Catatan/ Notes	Tahun yang Berakhir pada Tanggal 31 Desember/ Year Ended December 31,		
		2025	2024	
<b>ARUS KAS DARI AKTIVITAS PENDANAAN</b>				<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>
Penerimaan dari utang bank jangka pendek		30.832.827	29.578.782	Proceeds from short-term bank loans
Penerimaan dari utang bank jangka panjang		4.823.840	1.777.184	Proceeds from long-term bank loans
Penerimaan setoran modal pemegang saham nonpengendali		420.191	377.331	Proceeds of capital contribution from non-controlling interests
Pembayaran pinjaman jangka panjang pihak berelasi lain		(298.344)	(146.470)	Payments of long-term borrowings related parties
Pembayaran liabilitas sewa	11	(634.994)	(384.298)	Payments of lease liabilities
Pembayaran dividen kas entitas anak kepada kepentingan nonpengendali		(2.164.538)	(2.014.297)	Payment of cash dividends by subsidiaries to non-controlling interests
Pembayaran dividen kas		(2.458.520)	(2.344.374)	Payments of cash dividends
Pembayaran utang bank jangka panjang	19	(3.182.234)	(2.240.709)	Payments of long-term bank loans
Pembayaran utang bank jangka pendek		(30.694.751)	(25.283.357)	Payments of short-term bank loans
<b>Kas Neto yang Digunakan untuk Aktivitas Pendanaan</b>		<b>(3.356.523)</b>	<b>(680.208)</b>	<b>Net Cash Used in Financing Activities</b>
<b>DAMPAK NETO PERUBAHAN NILAI TUKAR ATAS KAS DAN SETARA KAS</b>		<b>610.593</b>	<b>301.304</b>	<b>NET EFFECTS OF CHANGES IN EXCHANGE RATES ON CASH AND CASH EQUIVALENTS</b>
<b>KENAIKAN NETO KAS DAN SETARA KAS</b>		<b>8.760.649</b>	<b>10.134.088</b>	<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>
<b>KAS DAN SETARA KAS PADA AWAL TAHUN</b>	4	<b>38.710.056</b>	<b>28.575.968</b>	<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>
<b>KAS DAN SETARA KAS PADA AKHIR TAHUN</b>	4	<b>47.470.705</b>	<b>38.710.056</b>	<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>

Catatan atas laporan keuangan konsolidasian terlampir merupakan bagian yang tidak terpisahkan dari laporan keuangan konsolidasian secara keseluruhan.

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